



AGENDA

Time Check: 90 Minutes

Intro & Cox Automotive Mark Schirmer, Director, Public Relations

The EconomyJonathan Smoke, Chief Economist

Market Performance: New Vehicles Charlie Chesbrough, Senior Economist

Market Performance: Used Vehicles Zo Rahim, Manager, Economic & Industry Insights

Outlook and Playlist Kayla Reynolds, Industry Intelligence Analyst

Jonathan Smoke, Resident DJ

Q&A All



OUR PURPOSE

Empower clients to thrive in a rapidly changing marketplace







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VinSolutions

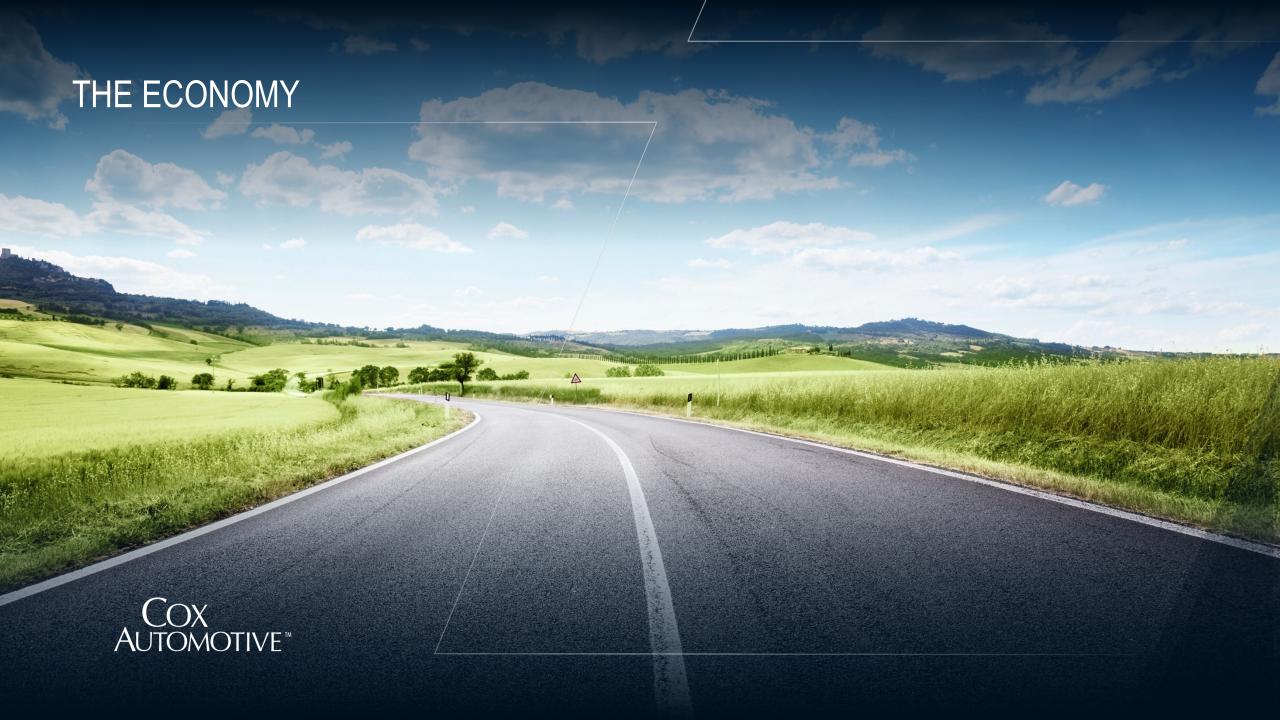
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OUR VISION

Transform the way the world buys, sells, owns and uses vehicles



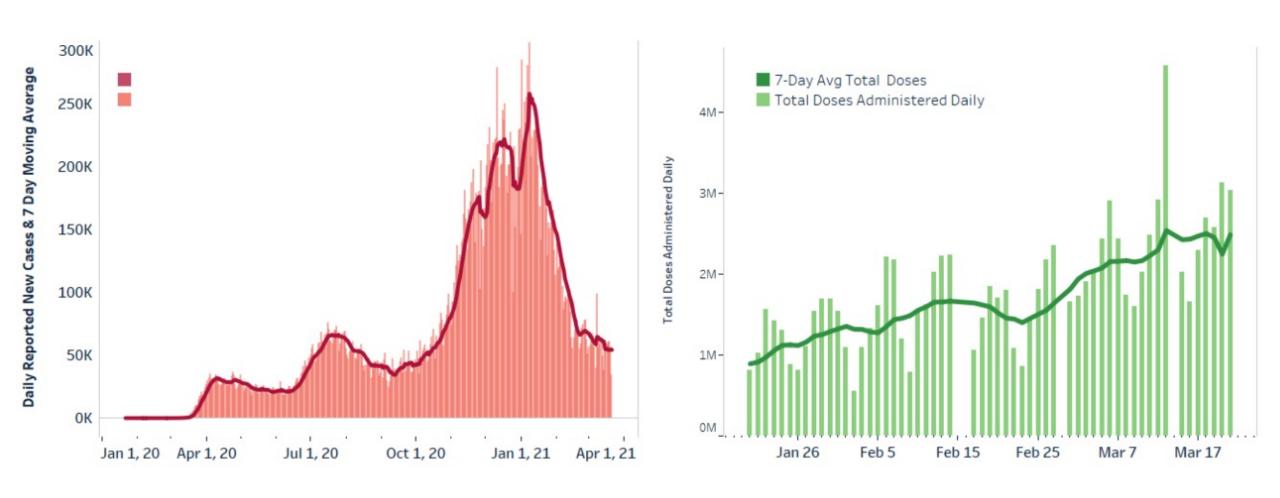


JONATHAN SMOKE

CHIEF ECONOMIST



COVID-19 PANDEMIC: Improving Circumstances for 2021



BIDEN ADMINISTRATION: The American Rescue Plan and other Agenda Items

- Stimulus
- Infrastructure
- Regulation
- Taxes



THE ECONOMY: Macro Signals Turning More Favorable

Overall Economy	GDP Growth / FRBNY	+33.4% (Q3 '20)	+4.3% (Q4 '20)	+5.0% (Q1 '21 F)	
Employment Conditions	U3 Unemployment Rate	4.4% (Mar '20)	6.2% (Feb '21)	6.0% (Mar '21 F)	
Buyer Confidence	UofM Consumer Sentiment	89.1 (Mar '20)	84.9 (Mar '21)		
Wages	Earnings Growth	3.0% (Feb '20)	5.3% (Feb '21)		
Buyer Ability	Disposable Income Y/Y	3.9% (Feb '20)	5.0% (Feb '21)		

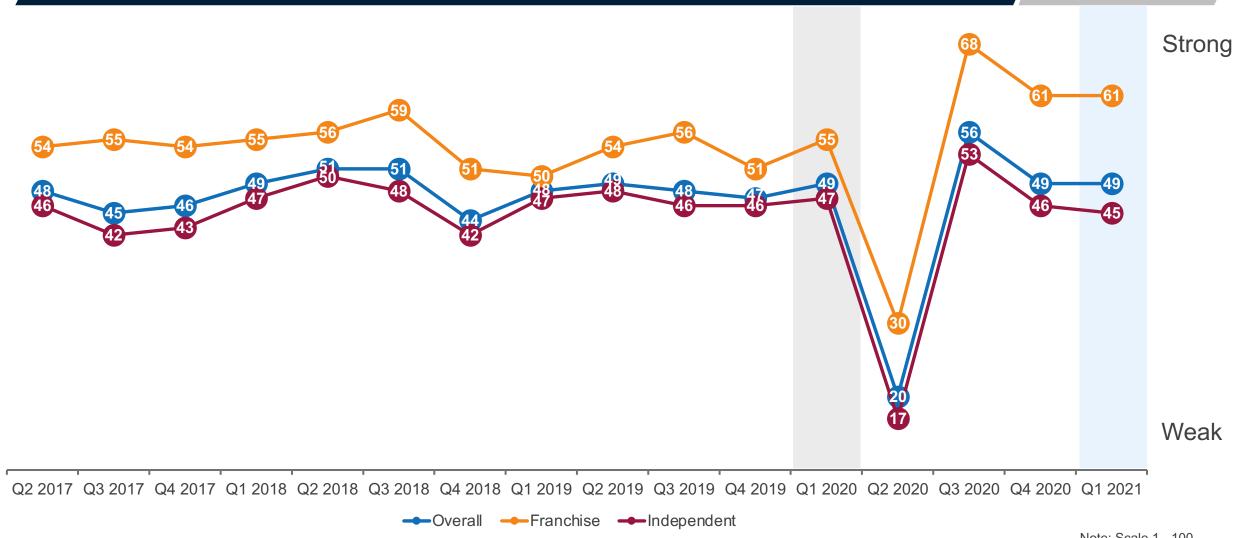
THE ECONOMY: Macro Signals Turning More Favorable

Auto Finance	FRBNY	\$159 billion (Q4 '19)	\$162 billion (Q4 '20)	
Interest Rates	Effective Fed Funds Rate	1.58% (Feb '20)	0.09% (Feb '21)	
Borrowing Costs	Average New Auto Loan Rate	6.70% (Feb '20)	4.12% (Feb '21)	
Mobility Costs	Average Retail Unleaded Gasoline Price	\$2.44 (Feb '20)	\$2.72 (Feb '21)	

How would you describe the current market for vehicles in the areas where you operate?

Dealer Sentiment Index

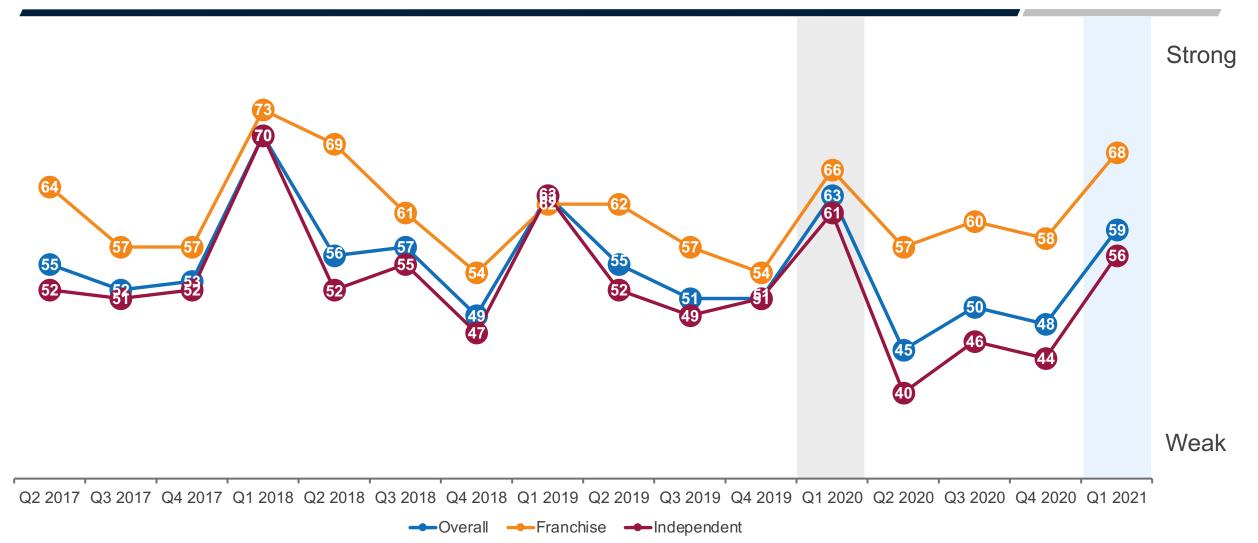
FIRST QUARTER 2021



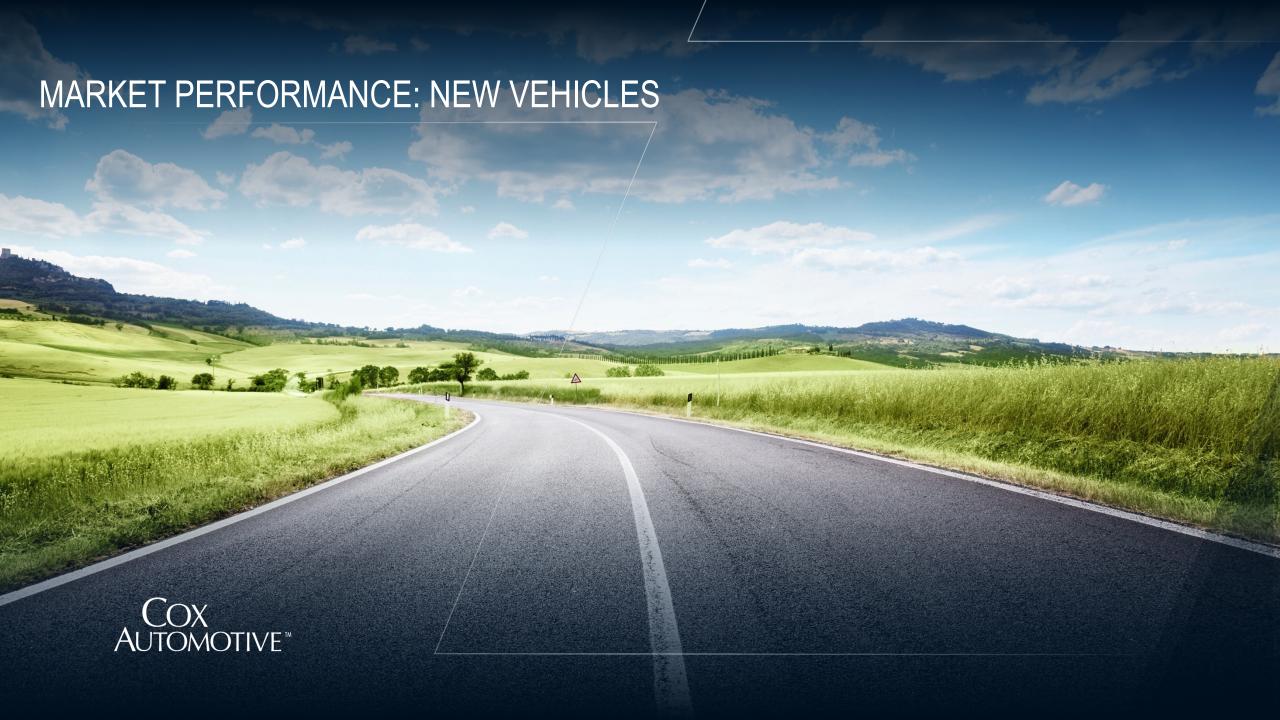
What do you expect the market for vehicles in your area to look like 3 months from now?

Dealer Sentiment Index

FIRST QUARTER 2021



Note: Scale 1 - 100

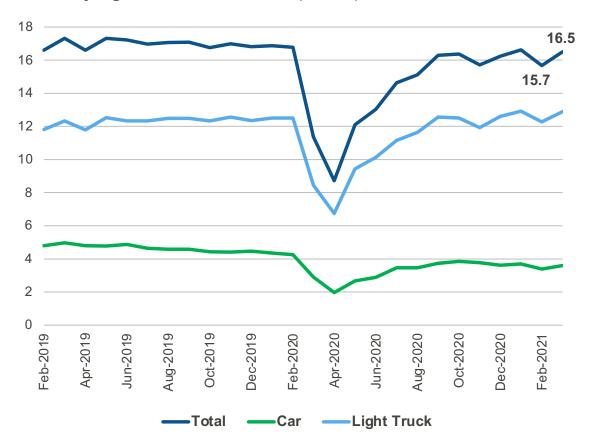




NEW-VEHICLE SALES SAAR: March Expected To Rise After Weak February

March is expected to improve from weather-impacted February and will certainly improve from last year.

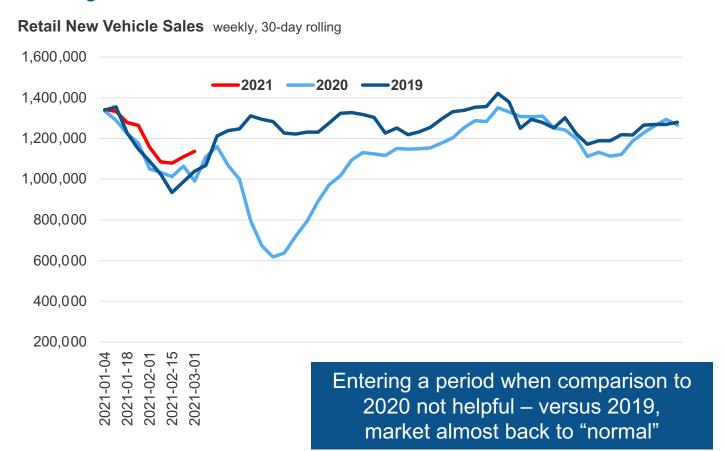
Monthly Light Vehicle Sales SAAR (millions)



Sales (millions)	Passenger Car	Light Trucks	Total	Car Share
CY2019	4.7	12.2	17	27.8%
CY2020	3.4	11.1	14.5	23.5%
Change	-27.7%	-9.7%	-14.8%	-4.2%
Q1 2020	0.9	2.6	3.5	26.0%
Q1 2021	0.8	2.9	3.8	22.0%
Change	-8.8%	13.9%	8.7%	-4.0%
March 2020	0.27	0.73	0.99	26.8%
March 2021	0.33	1.15	1.48	22.0%
Change	22.6%	59.3%	49.5%	-4.8%

MARKET STATUS: Pace Looking Strong As Spring Selling Season Begins

Tracking data reveals robust retail sales, which should look more like 2019's path than last year's.



Monthly SAAR					
Mar-20	11.4				
Feb-21	15.7				
Mar-21	16.5				

Total Sales – Millions						
Q1 2019	4.0					
Q1 2020	3.5					
Q4 2020	4.2					
Q1 2021	3.8					
vs Q1 2019	-4.9%					
vs Q1 2020	+8.7%					
vs Q4 2020	-9.8%					

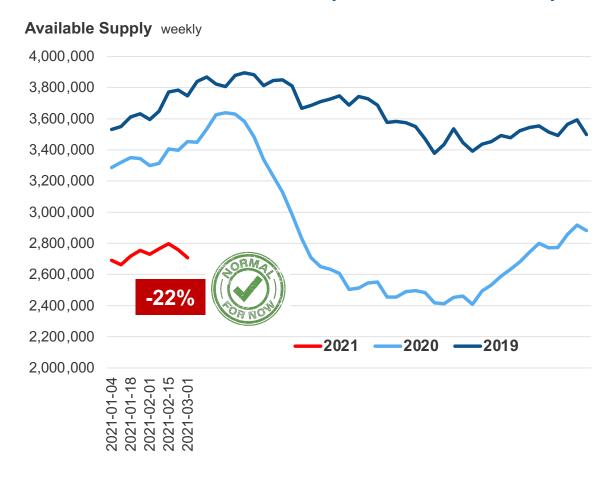
OEM SALES VOLUME: Difficult To Evaluate Q1 Performance

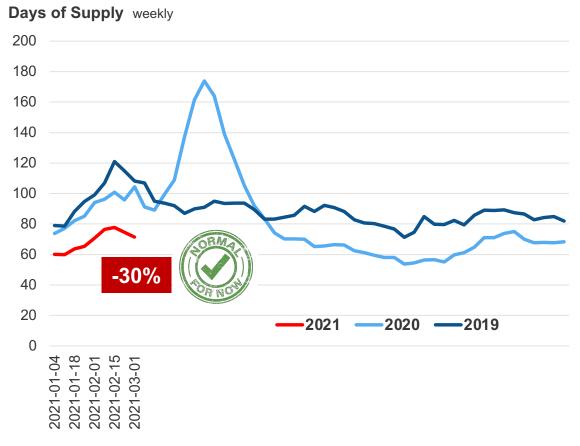
Almost everyone is selling better than one year ago – and the market has changed if compared to two years ago.

OEM	2019	2020	Change	Q1 2019	Q1 2020	Q1 2021	Change vs 2019	Change vs 2020	Share Q1 2019	Share Q1 2020	Share Q1 2021
GM	2,877,530	2,535,178	-11.9%	664,974	616,412	651,832	-2.0%	5.7%	16.8%	17.8%	17.3%
Toyota	2,381,027	2,110,492	-11.4%	543,365	495,126	575,288	5.9%	16.2%	13.7%	14.3%	15.2%
Ford	2,360,896	1,997,522	-15.4%	576,081	504,437	489,991	-14.9%	-2.9%	14.5%	14.5%	13.0%
Stellantis	2,203,201	1,820,554	-17.4%	498,301	446,737	470,401	-5.6%	5.3%	12.6%	12.9%	12.5%
Honda	1,608,042	1,346,786	-16.2%	369,660	298,783	327,135	-11.5%	9.5%	9.3%	8.6%	8.7%
Hyundai	1,319,388	1,224,552	-7.2%	283,283	272,630	312,915	10.5%	14.8%	7.1%	7.9%	8.3%
Nissan	1,345,665	899,215	-33.2%	365,836	257,606	257,877	-29.5%	0.1%	9.2%	7.4%	6.8%
Subaru	700,118	611,942	-12.6%	156,754	130,591	156,027	-0.5%	19.5%	4.0%	3.8%	4.1%
VW	646,880	567,848	-12.2%	148,701	127,933	149,544	0.6%	16.9%	3.7%	3.7%	4.0%
Mazda	278,552	279,076	0.2%	70,833	67,670	84,467	19.2%	24.8%	1.8%	1.9%	2.2%
BMW	360,130	306,071	-15.0%	82,723	64,465	75,501	-8.7%	17.1%	2.1%	1.9%	2.0%
Daimler	357,967	325,912	-9.0%	78,644	75,266	75,106	-4.5%	-0.2%	2.0%	2.2%	2.0%
Tesla	192,325	183,000	-4.8%	29,900	33,600	70,750	136.6%	110.6%	0.8%	1.0%	1.9%
Volvo	108,091	110,129	1.9%	22,058	19,485	28,528	29.3%	46.4%	0.6%	0.6%	0.8%
Tata	125,787	97,405	-22.6%	35,250	25,429	25,439	-27.8%	0.0%	0.9%	0.7%	0.7%
Mitsubushi	121,046	87,387	-27.8%	42,067	35,563	21,837	-48.1%	-38.6%	1.1%	1.0%	0.6%
NATION	16,986,645	14,503,069	-14.6%	3,968,430	3,471,733	3,772,640	-4.9%	8.7%	100.0%	100.0%	100.0%

NEW INVENTORY: Supply Tight Heading Into Spring

Sales could be constrained if buyers can't find what they want – tight supply is "normal for now."

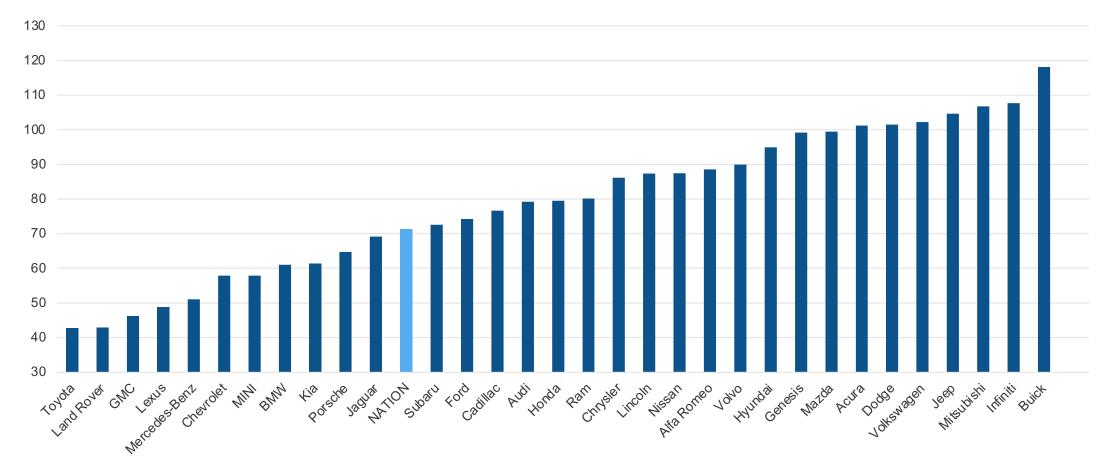




BRAND INVENTORY: Supply Status Varies Substantially

Some of the most affordable brands in the market also have the most abundant inventory.

Days of Supply

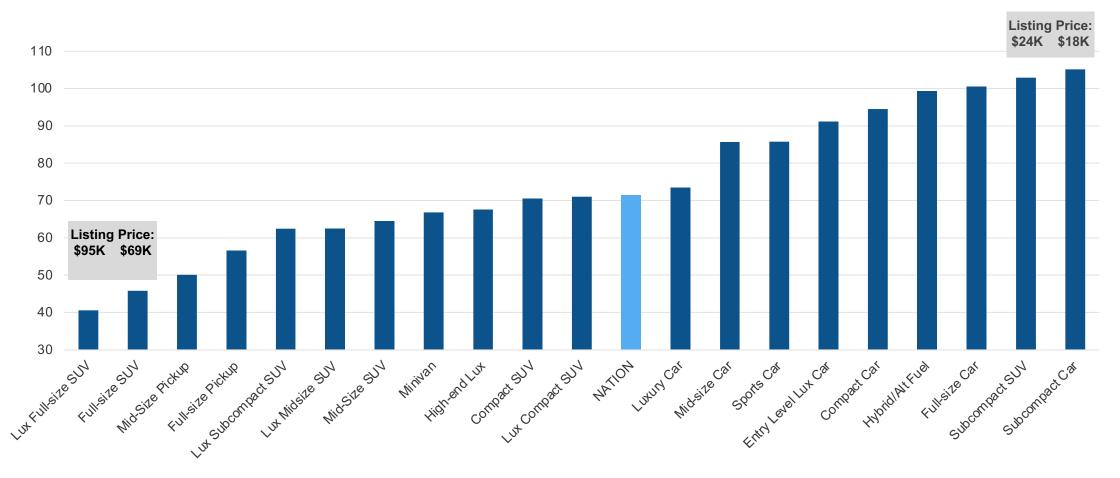




SEGMENT INVENTORY: Abundant Supply For Lower Priced Products

Pickups and luxury CUVs are in tight supply while cars are not.

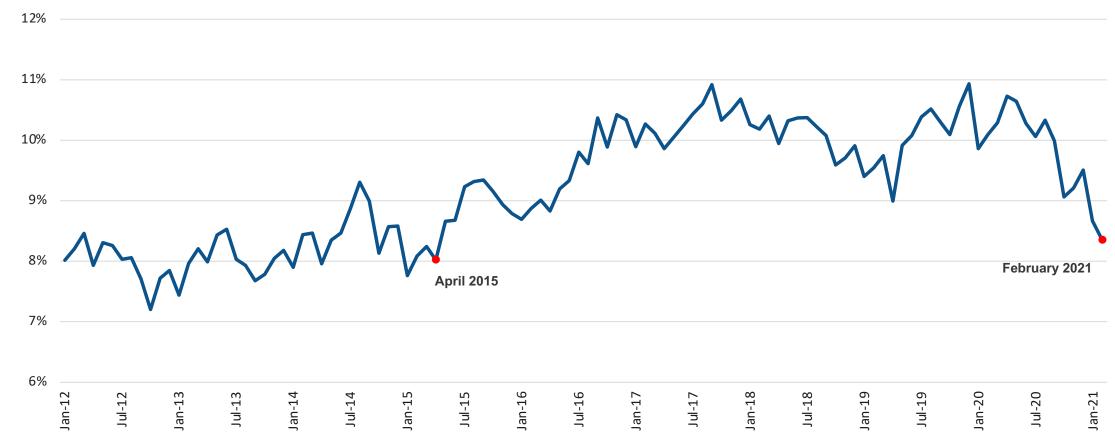
Days of Supply



INCENTIVES: Low Supply Does Have Its Advantages

Incentives near 6-year low in February.

Incentives as a % of Average Transaction Price

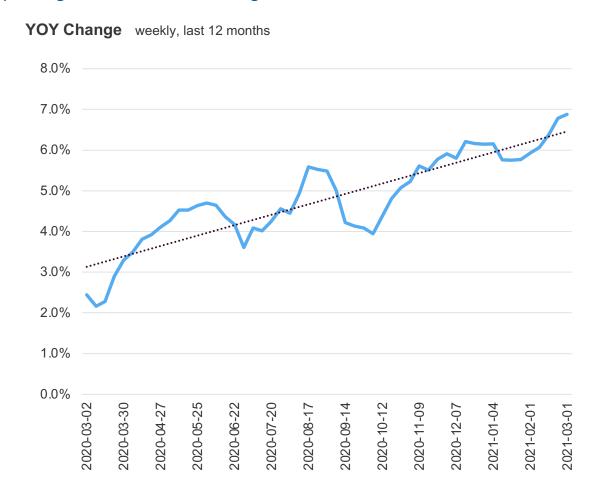




VEHICLE PRICE: Down After Reaching \$41,000, But Trending Higher, Faster

Seasonality is helping to lower prices since the holidays – price growth is still climbing.

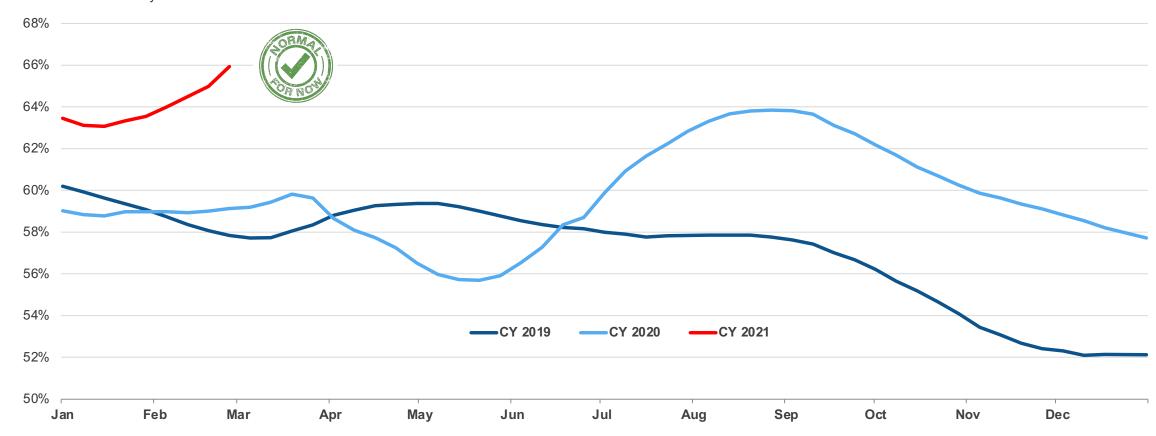




RETENTION VALUES: Large Value Shift As Inventories Tightened Last Year

February retention values ended up 5.2 percentage points compared to last year.

Retention Value 3-yesr-old vehicles





LEASE MATURITIES: Post Peak But Still Elevated – And Now More Valuable

Over 4 million off-lease vehicles returning to market in 2021, many with higher retention values than forecast.

Monthly Lease Maturities



MATURITIES FORECAST: Off-Lease Volume Varies Greatly By Brand

Effectively managing returning customers will be a big challenge and bigger opportunity in 2021.

Lease Maturities CY2021 450,000 Share of 2021 **OEM PARENT** 400,000 Off-Lease 14.4% **TOYOTA** 350,000 GM 12.9% 300,000 **HONDA** 12.5% 250,000 **STELLANTIS** 11.3% 200,000 **FORD** 9.2% 150,000 100,000 50,000 Wira, Safigi Folder Legig vo. Genesis Subaru Hyundai brig bounding che berry liking thing brigh Dogo likedy. And bone, but she but she Letus

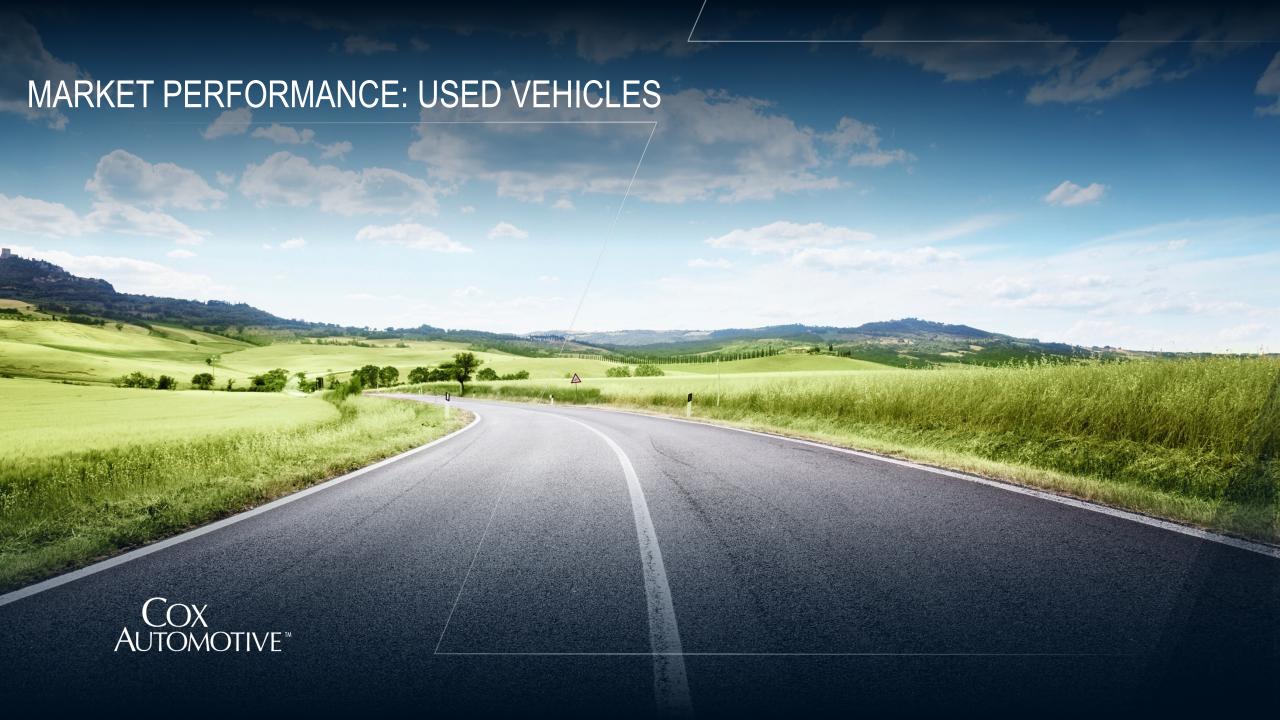
MARKET FORECAST: Over 55 Million Vehicle Sales Expected In 2021

Leasing should provide strong growth for franchised dealers, and the used market will provide an opportunity for all.

In millions	<u>2019</u>	<u>2020</u>	Volume Change	<u>2021</u>	Volume Change
Total Vehicles Sold	57.0	51.6	-9.5%	55.4	7.4%
New Total	17.0	14.5	-14.7%	16.1	11.0%
Fleet	3.3	2.0	-37.6%	2.5	22.1%
Retail	13.7	12.4	-9.2%	13.6	9.7%
Retail Lease Share	29.9%	26.8%	-18.4%	29.0%	<i>18.7%</i>
Used Total	40.0	37.1	-7.3%	39.3	5.9%
Franchised Retail	23.9	22.0	-7.9%	23.9	8.6%
Used Share	42.8%	43.6%		43.1%	

Government stimulus/ infrastructure spending, more certainty lifts consumer demand

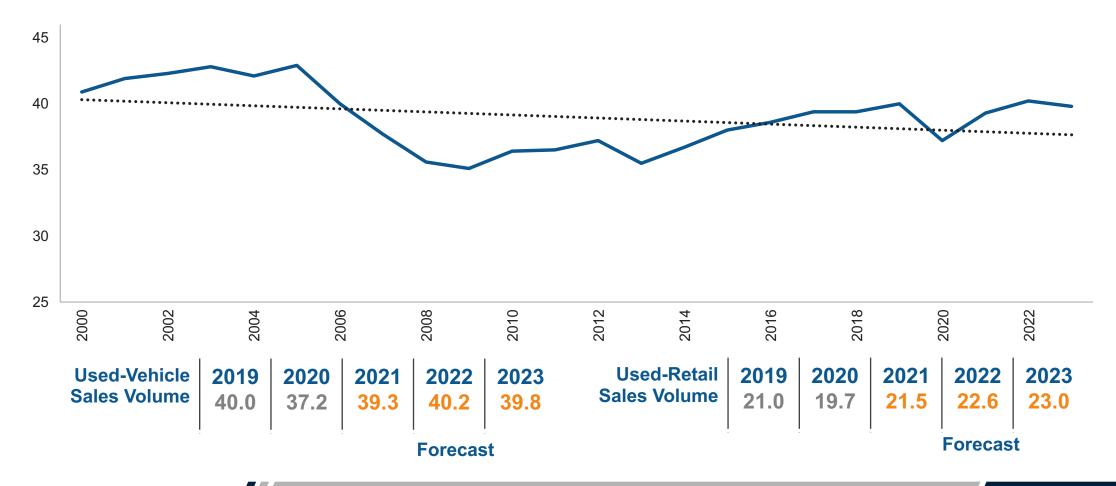
Vaccines/economic recovery, 2017 tax reform lifts commercial demand



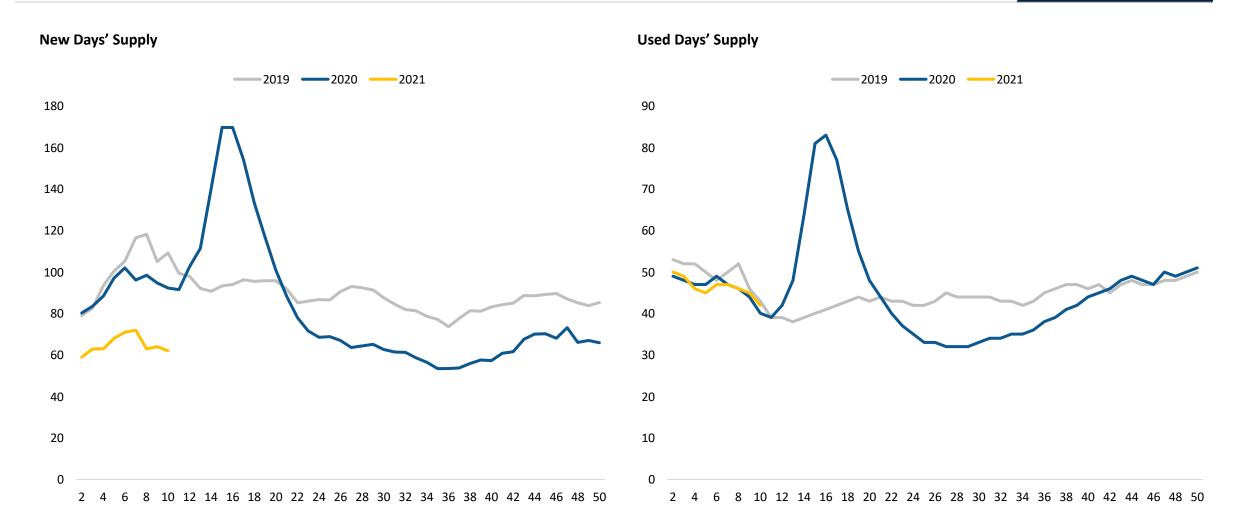


Used Retail Market Reaches Full Recovery In 2021

USED-VEHICLE SALES OUTLOOK (MILLIONS)



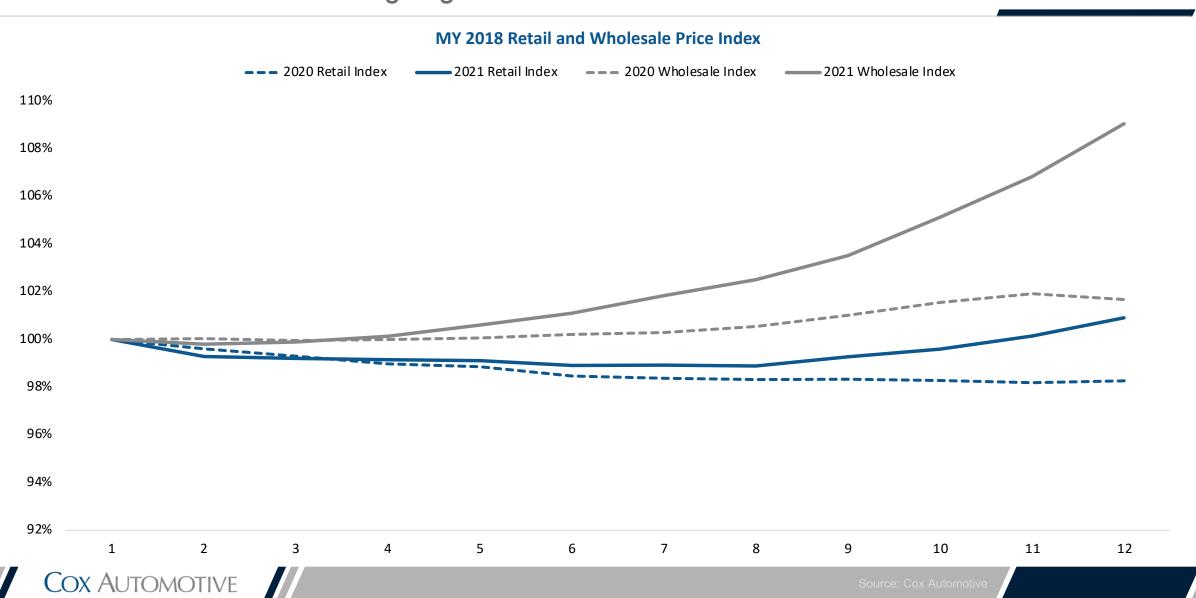
Retail Supply Remains Tight

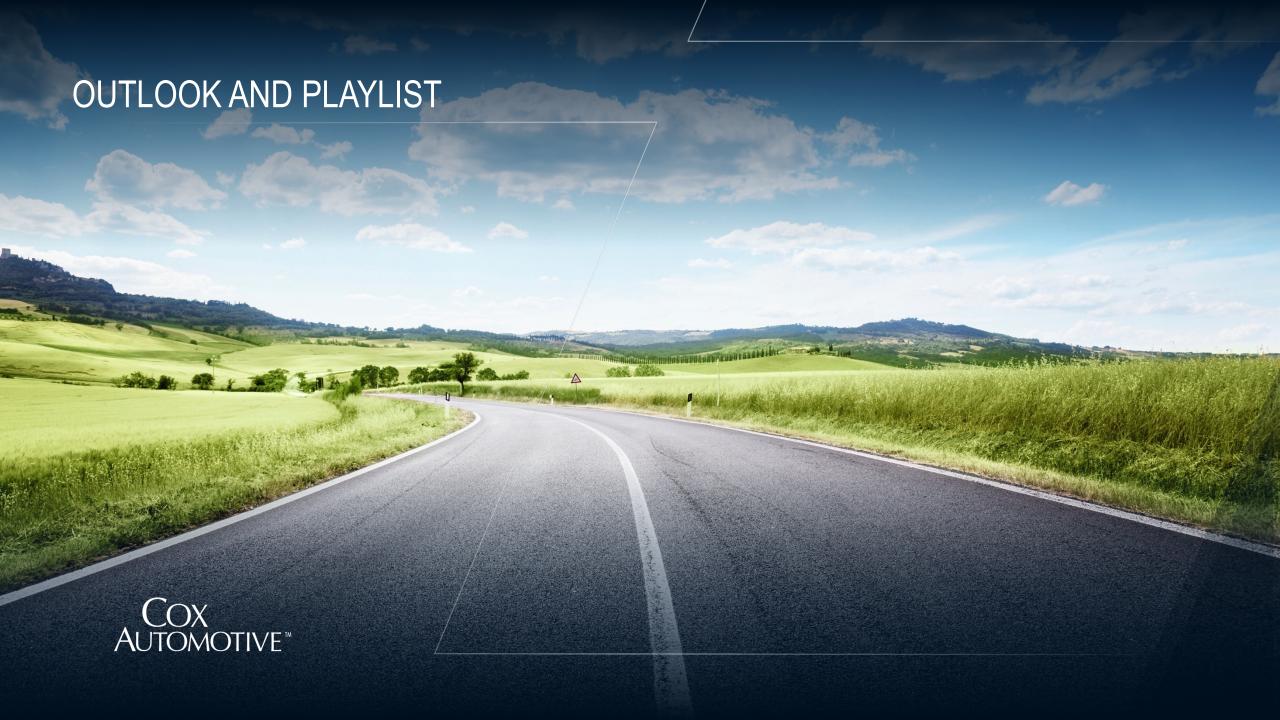


Wholesale Prices Jumping With Spring Bounce



Used Vehicle Prices Moving Higher





KAYLA REYNOLDS

Industry Intelligence Analyst

JONATHAN SMOKE

Resident DJ



2021 PREDICTIONS STUDY: Six Predictions for the Automotive Market







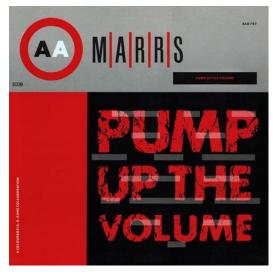








PLAYLIST: Some Sweet Songs for Spring



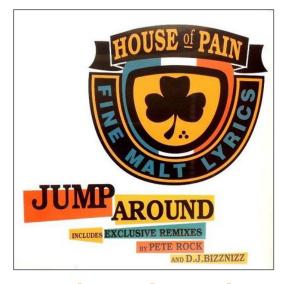
Pump Up the Volume by M/A/R/S

The Stimulus



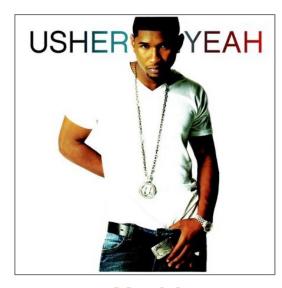
Shots by LMFAO and Lil Jon

The Vaccines



Jump Around by House of Pain

Vehicle Prices



Yeah!
by Usher, Lil Jon and
Ludacris

Dealer performance, including fixed operations



