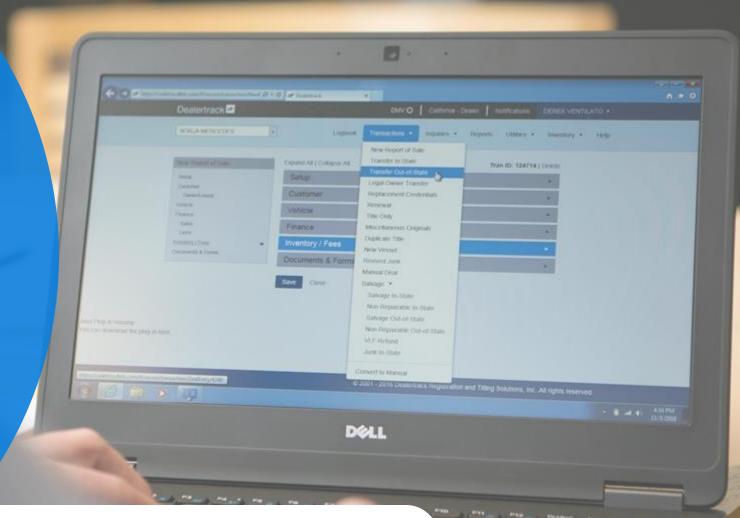
COX AUTOMOTIVE

DEALER SENTIMENT INDEX

THIRD QUARTER 2025





























A Unique Market Drives Optimism

Background

- Data for the Cox Automotive Dealer Sentiment Index (CADSI) is gathered via a quarterly online survey of franchised and independent auto dealers.
- Dealer responses are weighted by dealership type and sales volume to closely reflect the national dealer population. Data is used to calculate an index wherein a number over 50 indicates more dealers view conditions as strong or positive rather than weak or negative.
- The Q3 2025 CADSI is based on 891 U.S. auto dealer respondents, comprising 477 franchised dealers and 414 independents. The survey was conducted from July 22 to August 4, 2025.
- The next quarterly report will be released in December 2025. The CADSI was first published in Q2 2017.

Key Takeaways: Q3 2025

U.S. auto dealers maintained a steady outlook in Q3 2025 despite persistent economic uncertainty and waning consumer confidence, according to the latest Cox Automotive Dealer Sentiment Index (CADSI). While profitability dipped and customer traffic slowed from the spring surge, overall sentiment remained stable, signaling cautious optimism across the industry.

"With sales momentum mostly holding, dealers are not throwing in the towel on sentiment," noted Jonathan Smoke, Chief Economist at Cox Automotive. "New-vehicle sales have come down from the surge in the spring but have remained relatively strong and better than the past few years. While the labor market has softened, unemployment remains historically low, and, for the most part, tariffs have only been a glancing blow to consumer wallets so far. While 2025 has been a roller coaster for many, the market is still generally on track."

The market outlook index rose slightly to 46, significantly higher than year-ago levels but

down from the Q1 peak of 58. Franchised dealers posted a score of 55, while independent dealers remained flat.

After a surge in Q2, customer traffic declined in Q3. The index dropped from 37 to 33, with franchised dealers falling from 50 to 43, a statistically significant decrease.

The overall profit index fell from 39 to 38. Independent dealers reported weaker profitability (34) compared to franchised dealers (49). The cost index held at 70, the highest in the survey, indicating widespread concern over rising operating expenses.

New-vehicle inventory rose from 50 to 57, reversing declines seen earlier in the year. This coincided with a dip in the new-vehicle sales environment index, which fell from 62 to 58.

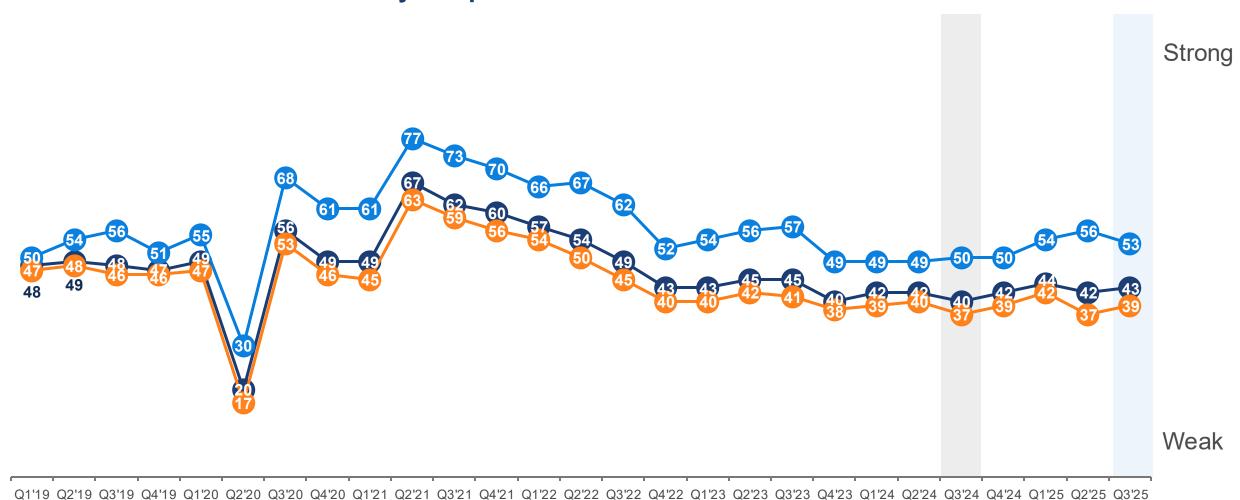
Dealers reported increased pressure to lower prices, with the index climbing from 57 to 61. Independent dealers felt more pressure (61) than franchised dealers (58).

Despite strong EV sales in July, dealer expectations for future EV sales dropped to 30, the lowest score on record. The decline reflects concerns over the expiration of governmentbacked tax credits.

In Q3 2025, the top five factors holding back business were the economy, interest rates, market conditions, political climate, and tariffs. Economic concerns were cited by 44% of dealers, though this marked a notable decline from Q2. Interest rates followed closely at 43%. Market conditions were cited by 36% of dealers, showing a slight decrease, while the political climate dropped to 28%, a sharp fall from 44% a year earlier. Tariff concerns saw the most significant decline, falling to just 20% in Q3.

For franchised dealers, interest rates emerged as the top factor holding back business, cited by 49%. This marked a shift from Q2 when the economy led concerns, now cited by 43% of franchised dealers. Market conditions followed at 35%, while political climate and tariffs rounded out the top five concerns.

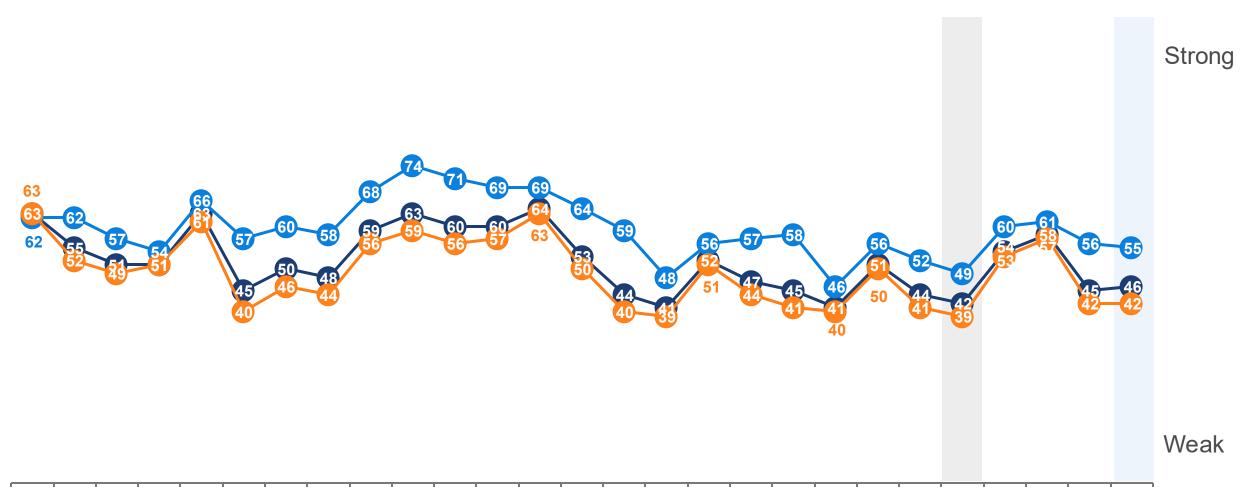
Q1: How would you describe the current market for vehicles in the areas where you operate?



Note: Scale 1 - 100

→Overall → Franchised → Independent

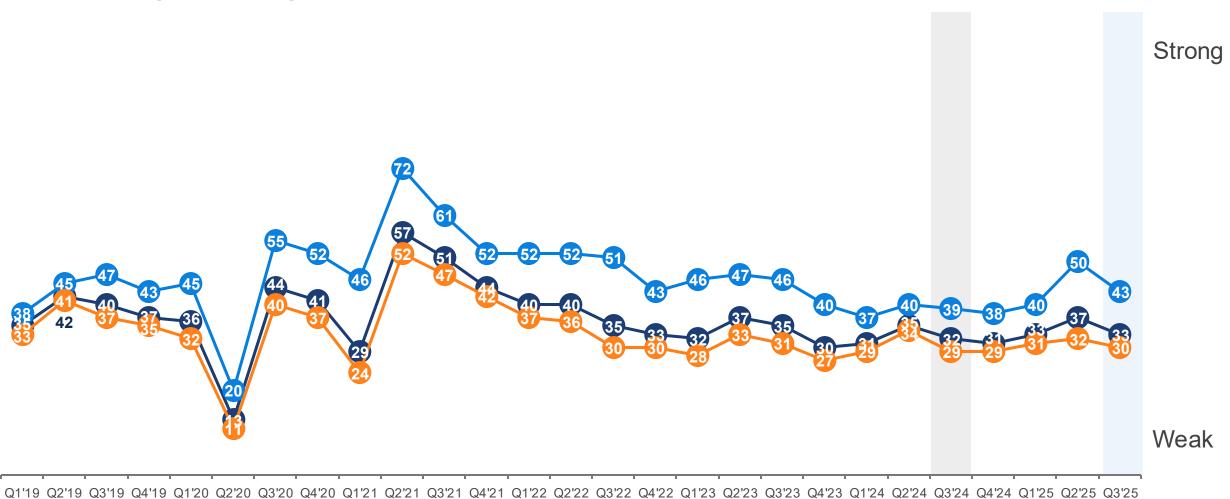
Q2: What do you expect the market for vehicles in your area to look like 3 months from now?



Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25

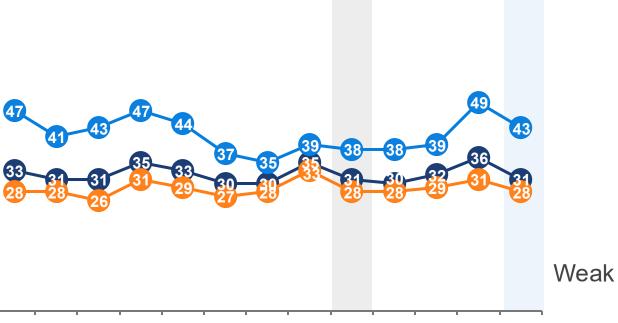


Q3: How do you rate the customer traffic to your dealership over the past 3 months?



Q3A: How do you rate the in-person customer traffic to your dealership over the past 3 months?

Note: Question introduced Q3 2022



Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25

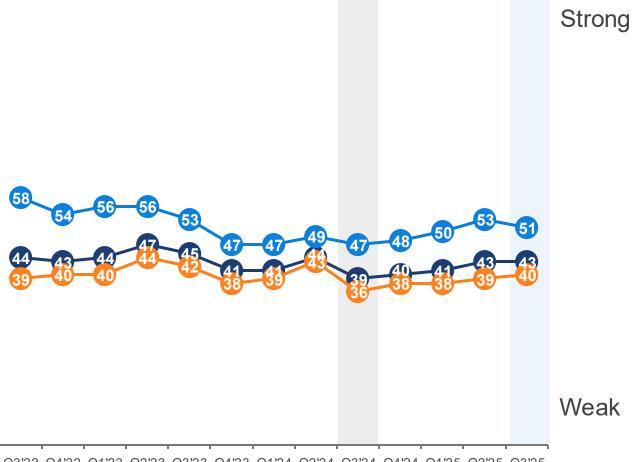
→ Overall → Franchised → Independent

Note: Scale 1 - 100

Strong

Q3B: How do you rate the digital/online customer traffic to your dealership over the past 3 months?

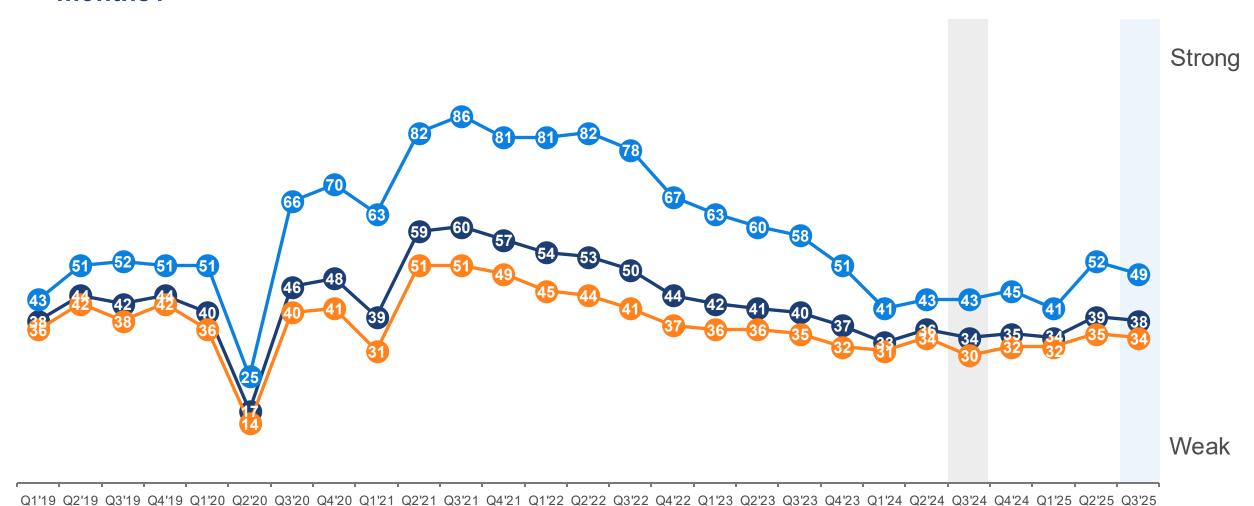
Note: Question introduced Q3 2022



Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25

→ Overall → Franchised → Independent

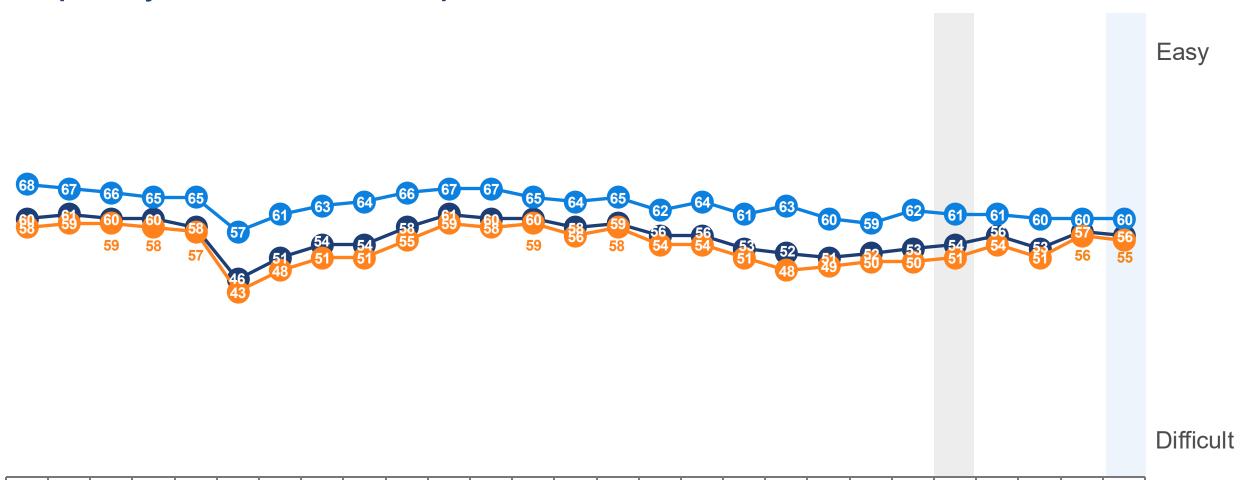
Q4: How would you describe your profits over the past 3 months?



→Overall → Franchised → Independent

Q5: How would you describe your ability to get credit to operate your business over the past 3 months?

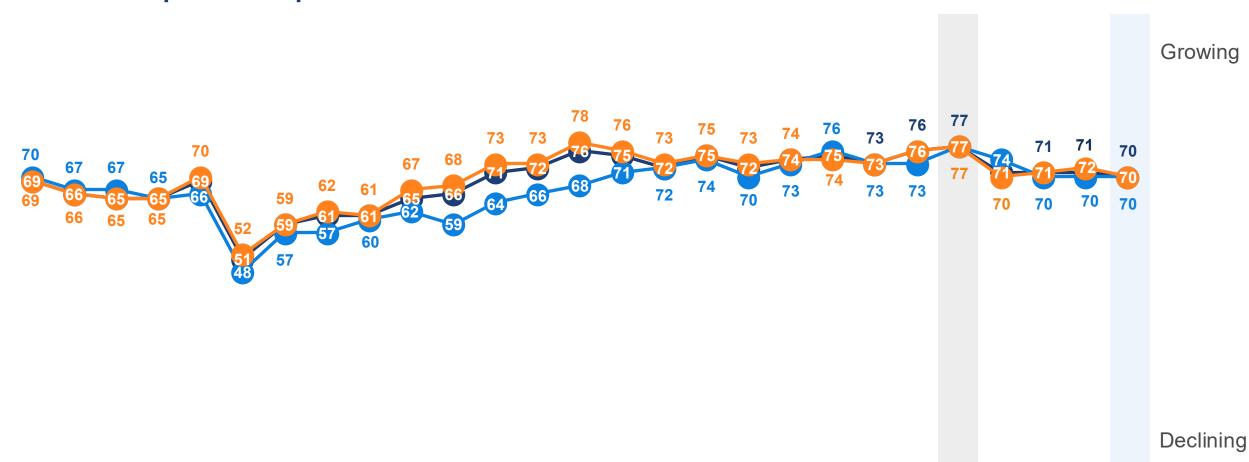
Dealer Sentiment Index THIRD QUARTER 2025



Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25



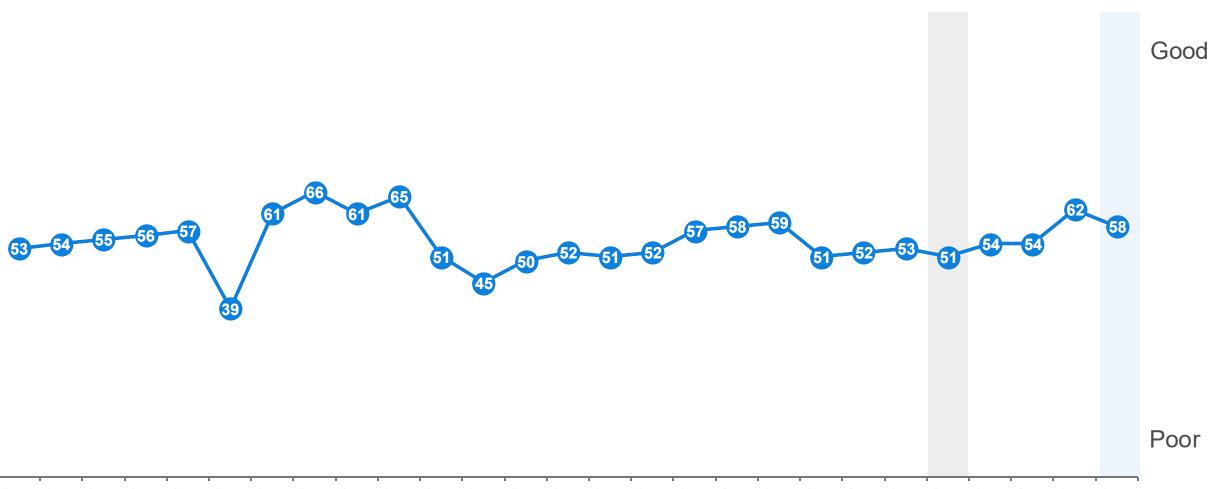
Q6: How would you describe the cost of running your dealership over the past 3 months?



Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25



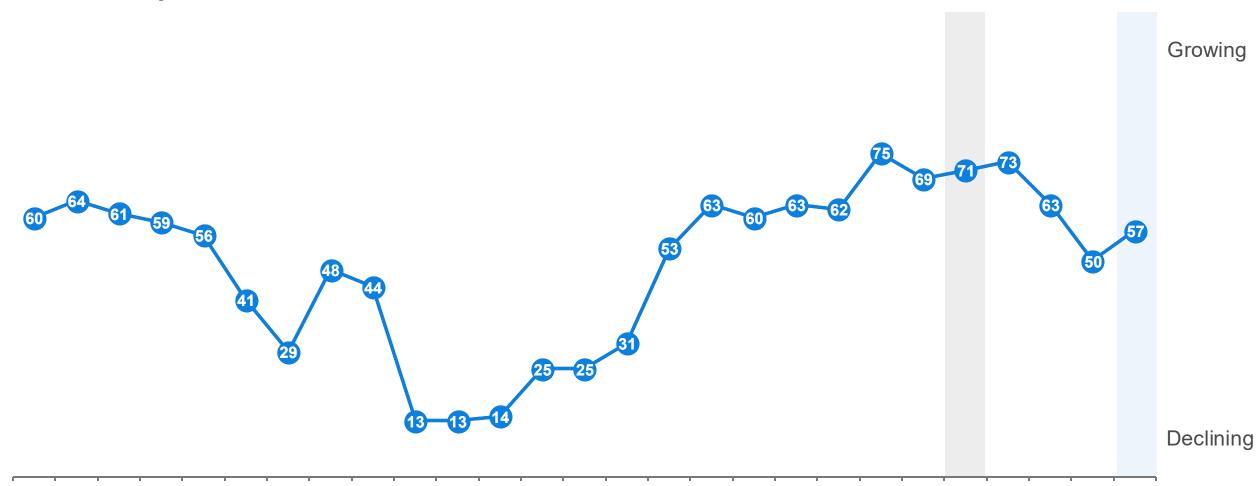
Q7: How would you describe the current new-vehicle sales environment?



Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25



Q8: How would you describe the current new-vehicle inventory levels?

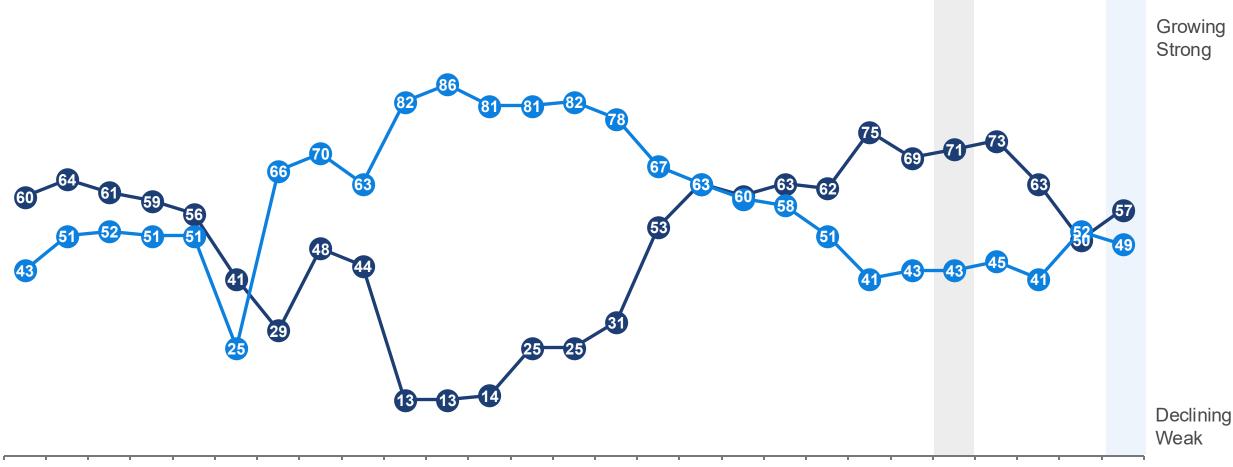


Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25



Inventory/Profits
Q4: How would you describe your profits over the past 3 months?
Q8: How would you describe the current new-vehicle inventory levels?

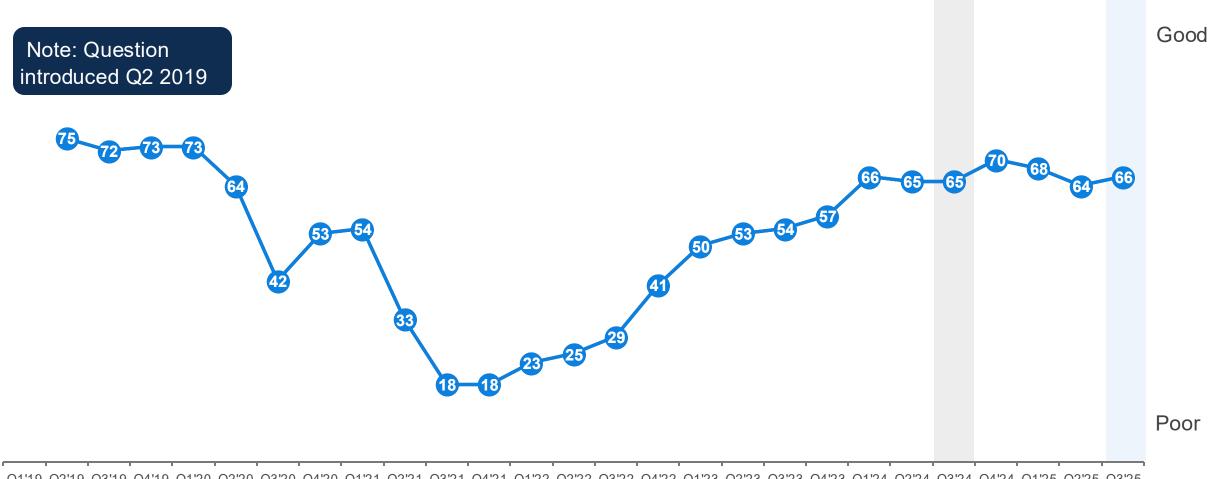
Dealer Sentiment Index THIRD QUARTER 2025



Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25

→ New Vehicle Inventory → Franchised Profits

Q9: How would you describe the current new-vehicle inventory mix?

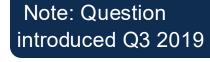


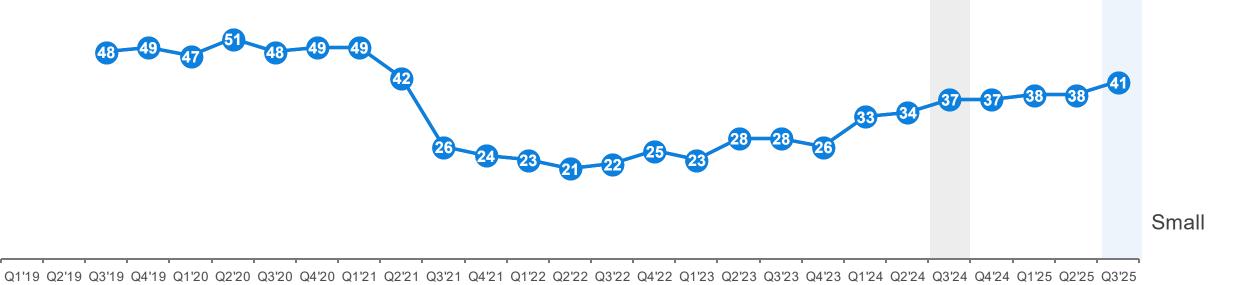
Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25



Large

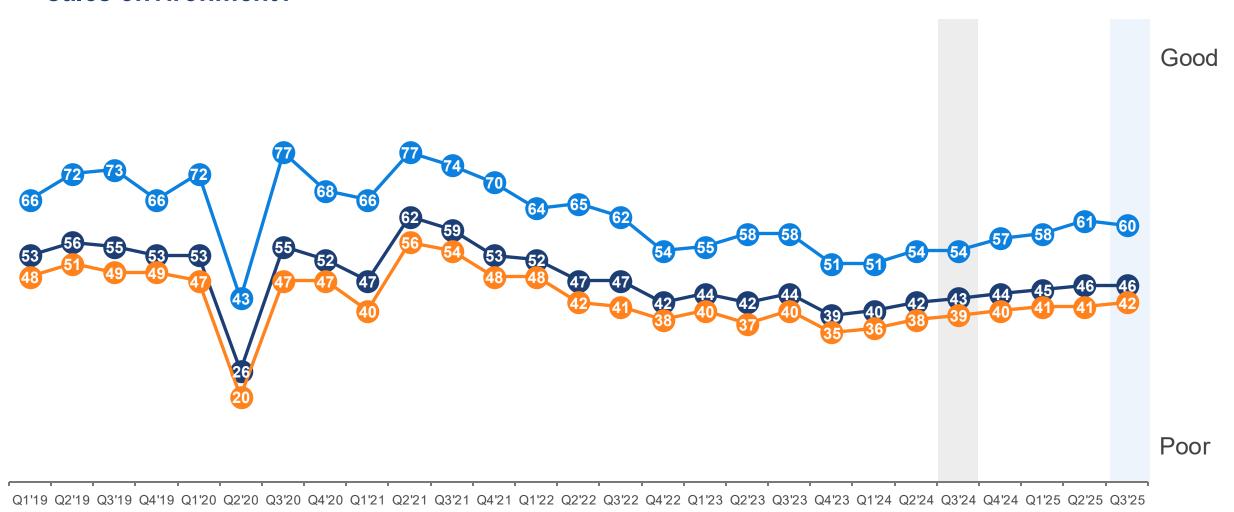
Q10: How would you describe the current level of OEM new-vehicle incentives?





Note: Scale 1 - 100

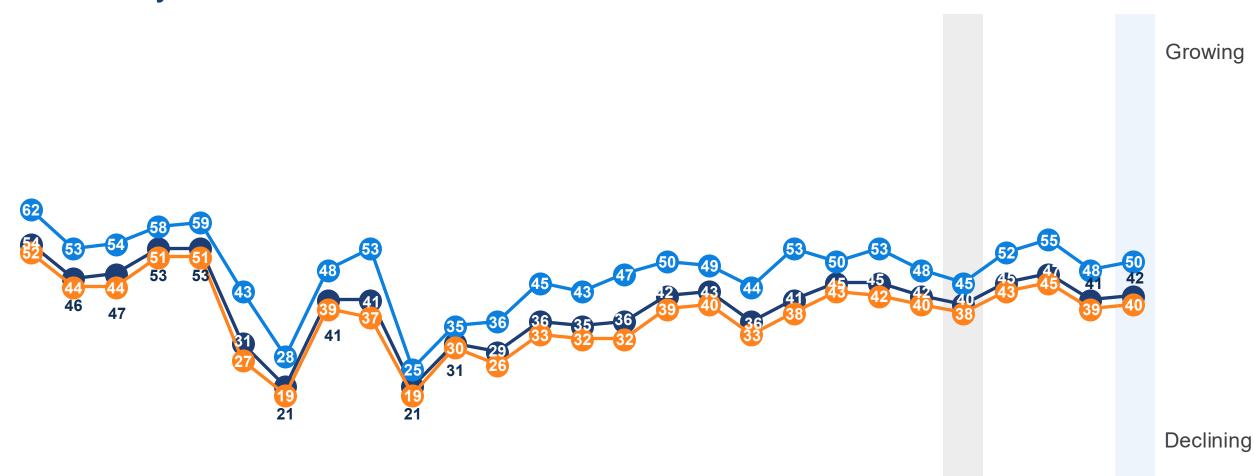
Q11: How would you describe the current used-vehicle sales environment?



Note: Scale 1 - 100

→ Overall → Franchised → Independent

Q12: How would you describe the current used-vehicle inventory levels?



Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25



Good

Q13: How would you describe the current used-vehicle inventory mix?

Note: Question introduced Q2 2019



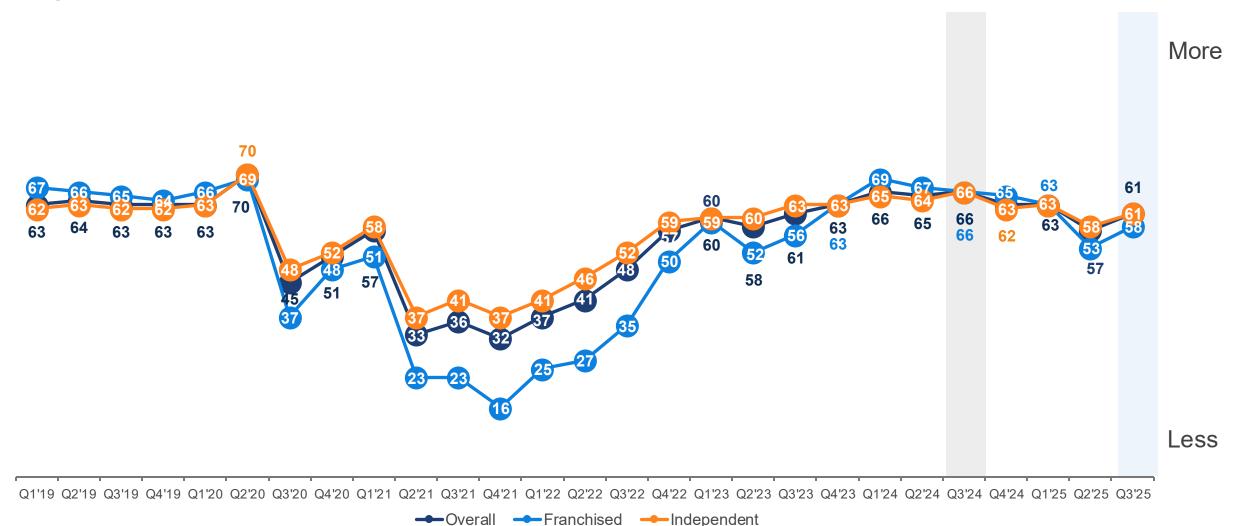
Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25



Note: Scale 1 - 100

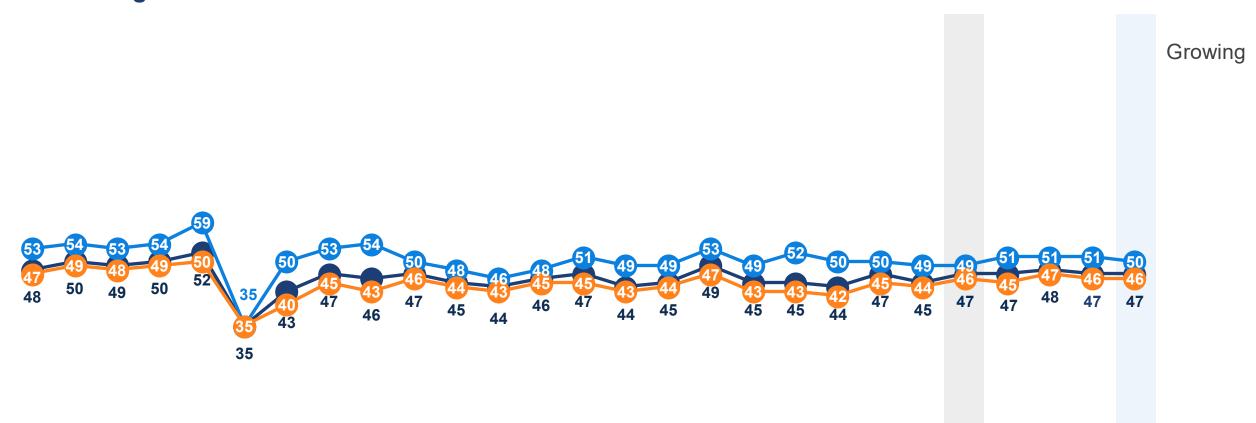
Poor

Q14: How much pressure do you feel to lower your prices?

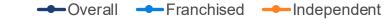


Q15: How would you describe your dealership's current staffing levels?

Dealer Sentiment Index THIRD QUARTER 2025



Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25



Note: Scale 1 - 100

Declining

Q16: How would you describe the current level of business in your fixed operation?

Dealer Sentiment Index THIRD QUARTER 2025

Note: Question introduced Q1 2021



Worse

Better

Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25



Q17: How would you describe the future opportunity with your fixed operations business?

Dealer Sentiment Index THIRD QUARTER 2025

Note: Question introduced Q1 2021



Declining

Growing

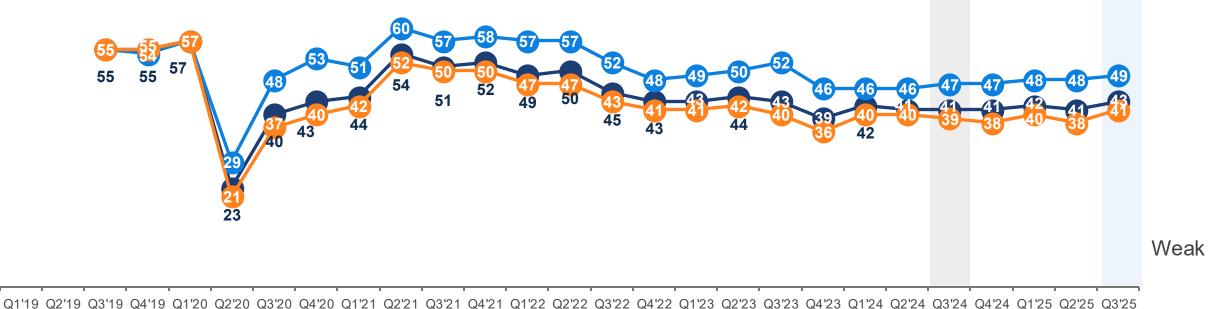
Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25



Strong

Q18: How would you describe the current U.S. economy?

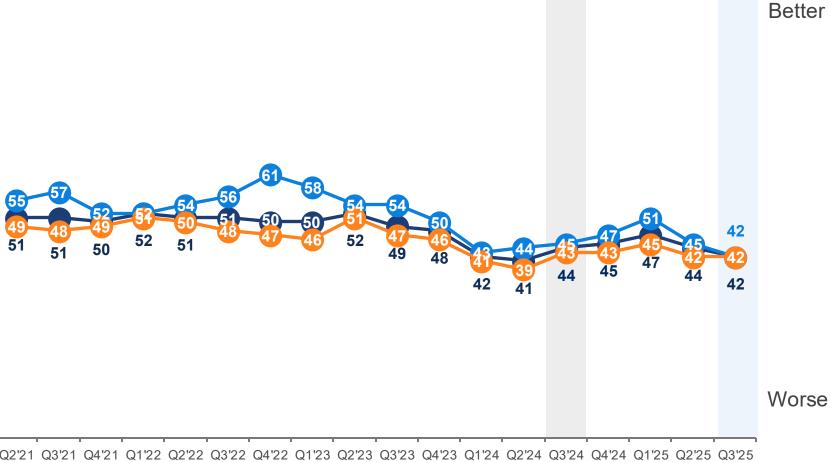
Note: Question introduced Q3 2019



→ Overall → Franchised → Independent

Q19: Compared to last year, how would you describe your EV sales?

Note: Question introduced Q2 2021



Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25

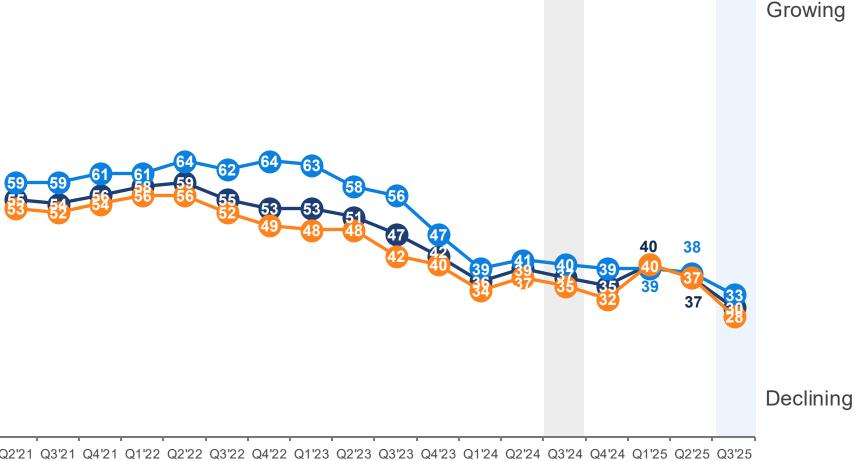
(EV) Electric Vehicle

→ Overall → Franchised → Independent

Q20: What do you expect the EV market in your area to look like 3 months from now?

Dealer Sentiment Index THIRD QUARTER 2025

Note: Question introduced Q2 2021



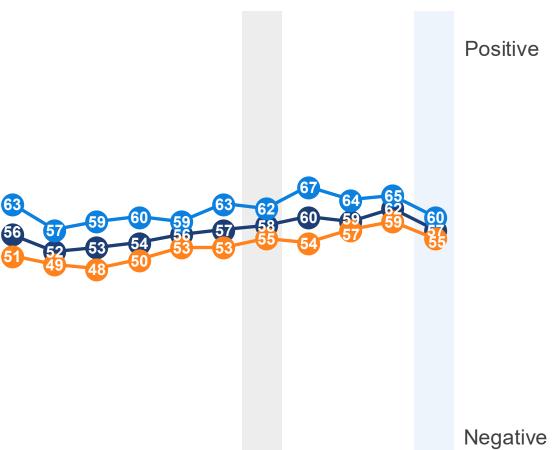
Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25

→ Overall → Franchised → Independent

Q23: How would you describe the effect of battery electric vehicle (BEV) tax credits are having on your dealership's **BEV** sales?

Dealer Sentiment Index THIRD QUARTER 2025

Note: Question introduced Q1 2023



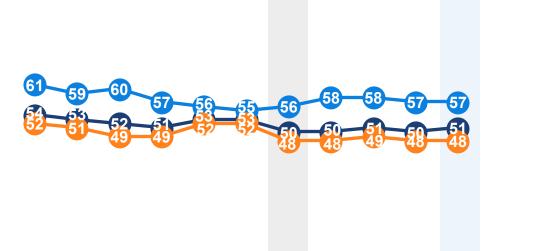
Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25



Q24: Compared to the last 3 months, how would you describe the extent of your dealership's sales process that are being done online currently?

Dealer Sentiment Index THIRD QUARTER 2025

Note: Question introduced Q1 2023



Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23 Q3'23 Q4'23 Q1'24 Q2'24 Q3'24 Q4'24 Q1'25 Q2'25 Q3'25



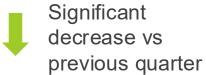
Note: Scale 1 - 100

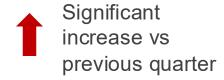
Declining

Growing

Factors Holding Back Business

			Q3 '25	Q2 '25	Q3 '24	Q3 '23
ANK	1	Economy	44% 👃	51%	61%	54%
	2	Interest Rates	43%	42%	59%	61%
	3	Market Conditions	36%	40%	41%	41%
8	4	Expenses	33%	32%	33%	30%
OVERALL RANK	5	Consumer Confidence	31%	31%	30%	25%
	6	Limited Inventory	28%	30%	30%	37%
	7	Political Climate	28% 👢	33%	44%	27%
	8	Credit Availability for Consumers	25%	25%	31%	33%
	9	Tariffs on Imported Vehicles and Parts	20% 👃	33%	1%	3%
	10	Cost of Vehicle Insurance for Consumers	19%	18%	N/A	N/A





Factors Holding Back Business

			Q3 '25
S	1	Interest Rates	49%
DEALERS	2	Economy	43%
	3	Market Conditions	35%
)E/	4	Political Climate	33%
	5	Tariffs on Imported Vehicles and Parts	32%
S	6	Consumer Confidence	27%
돗	7	Lack of Consumer Incentives from my OEM	22%
N	8	Expenses	21%
FRANCHISED	9	Limited Inventory	18%
	10	Competition	15%



Significant decrease vs previous quarter



Significant increase vs previous quarter

Q2 '25

46%

48%

33%

41%

40%

30%

21%

22%

19%

11%

Q3 '24

67%

53%

39%

49%

3%

32%

24%

23%

16%

14%

Q3 '23

65%

43%

33%

26%

3%

22%

26%

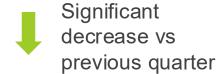
16%

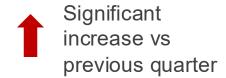
33%

10%

Factors Holding Back Business

		Q3 '25	Q2 '25	Q3 '24	Q3 '23
1	Economy	44% 👃	52%	63%	58%
2	Interest Rates	41%	41%	57%	60%
3	Expenses	37%	35%	36%	34%
4	Market Conditions	36% 👃	42%	42%	44%
5	Consumer Confidence	32%	31%	30%	26%
6	Limited Inventory	32%	34%	34%	38%
7	Credit Availability for Consumers	29%	29%	35%	37%
8	Political Climate	26%	31%	42%	28%
9	Cost of Vehicle Insurance for Consumers	22%	20%	N/A	N/A
10	Tariffs on Imported Vehicles and Parts	16% 👃	31%	1%	3%





Impact of Inflation on Areas of Dealership

	Index (Strong/Weak)	Overall	Franchised (A)	Independent (B)
1	Costs/Expenses	72	71	73
2	Interest Rates	67	70	67
3	Fixed Operations	60	58	60
4	Vehicle Sales	58	61	57
5	Staffing Levels	48	50	47

Note: New question introduced in Q3 2022.

A/B indicates significant difference between groups at the 95% confidence level

Significant decrease vs previous quarter



Significant increase vs previous quarter



Regional View – Index Score (Franchised)

Question	Answer	North- east	Mid- west	South	West
Current Market	Strong/Weak	51	52	56	52
Market Next 3 Months	Strong/Weak	51	54	62	51
Overall Customer Traffic	Strong/Weak	38 👢	42	50	36
In-Person Customer Traffic	Strong/Weak	41	41	49	34
Digital/Online Customer Traffic	Strong/Weak	51	50	53	47
Profits	Strong/Weak	54	46	52	42
Costs	Growing/Declining	70	71	69	73
New Vehicle Sales	Good/Poor	56	55	63	55
New Vehicle Inventory	Growing/Declining	57	46	62	68 🛊
New Vehicle Inventory Mix	Good/Poor	69	60	69	67



Significant decrease vs previous quarter



Significant increase vs previous quarter

Regional View – Index Score (Franchised)

Question	Answer	North- east	Mid- west	South	West
Price Pressure	More/Less	64 🕇	57	57	56
Staffing	Growing/Declining	50	50	54	45
OEM incentives	Large/Small	42	34	46	41
Economy	Strong/Weak	46	50	51	43
Current Fixed Operations	Better/Worse	63	62	73	61
Future Fixed Operations	Growing/Declining	67	64	73	67
Current BEV Sales	Better/Worse	45	42	40	43
Future BEV Sales	Growing/Declining	35	28	32	38
Dealer Credit	Easy/Difficult	61	61	62	53
Effect BEV Tax Credits Have on BEV Sales	Positive/Negative	59	59	59	64



Significant decrease vs previous quarter



Significant increase vs previous quarter

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COX AUTOMOTIVE

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